

## Your Greatest Risk. **Your Greatest**

the impact reverberates across the organization:

- · Key roles open and no one's ready to step up.
- · Promotions are driven by politics and bias,
- see a career path.

leaders you need, reveals critical capability gaps and offers a clear roadmap to develop the skills

A Hidden Driver of Performance.

34%

higher retention of top performers for companies that align talent and business strategies.1

11%

of organizations have a strong bench ready to lead at the next level.3

more likely to financially outperform competitors with strong leadership in place.2

58%

of people say they won't work for a company with a bad leadership culture.4

- 1 State of Talent Optimization' research report (Predictive Index, 2020)
- 2. Leadership research report (Brandon Hall
- Group, 2024) 3. Toxic Work Cultures research report
- (SHRM, 2019) 4. Global Leadership Forecast (DDI, 2023)

Advantage.

When there's no clear leadership strategy in place,

- not potential.
- · High performers leave because they don't
- · Toxic achievers get rewarded and promoted
- External hires struggle to stick, adding cost and instability.

The issue isn't a lack of effort. It's a lack of strategy.

A well-defined leadership strategy identifies the and behaviors that drive long-term success.









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Leadership

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**Strategy** 

# The Power of an Integrated Strategy.

A Framework for Future-Ready Leaders

The ORL Strategy Framework is built from hundreds of conversations with HR leaders, executives and organizational experts. It distills what works into a practical, enterprisewide approach - anchored in your business priorities and a bold, inspiring vision.

The Whole is Greater than the Sum of the Parts

A true strategy isn't a set of standalone programs. It defines the kind of leaders your business needs and brings together the systems that shape them - selection, development, performance, culture, and accountability - into one integrated approach.

From Vision to Action

The result: clear standards for talent decisions, fair and data-driven processes, consistent opportunities for growth and shared accountability. It creates a common language so every function and team is aligned on what "great" looks like - and how to build it.



## Our Leadership Strategy Solution.

From rapid diagnostics to full transformation, we help organizations design leadership strategies that deliver.

Our proprietary Leadership Strategy Maturity Model gives HR and OD leaders a clear view of where they stand today, a benchmark against peers, and a roadmap to build the leadership their future demands. "This wasn't about frameworks and theory. It was focused, strategic, and firmly grounded in our reality."

> SVP, Talent & Culture, US Public Agency

#### Where the Gaps Show Up.

Without an integrated strategy, the cracks become obvious.

#### 1. Big Plans, Thin Bench

The business is growing or changing fast, but your pipeline isn't keeping up.

How We Help: Define the leadership qualities you need, assess the gaps and build a roadmap to strengthen your bench - fast.

## 3. Measuring 'What,' Ignoring 'How'

Performance reviews track results, but not the behaviors that shape culture and sustain success.

How We Help: Link leadership expectations to performance management - show 'how' leaders deliver matters as much as 'what'.

## 2. Development Without Direction

Leadership programs exist, but they don't prepare leaders for the pace, complexity, or demands of tomorrow.

How We Help: Tie development to real business demands, equipping leaders with the capabilities to deliver growth, transformation and long-term success.

### 4. Fuzzy Expectations, Wrong Fit

Without a shared definition of 'great' leadership, hiring and promotion decisions stay subjective - and risky.

How We Help: Define a clear, practical Leadership Imprint to select the right leaders to the right roles at the right time.

Produced by Designworks.

#### Is your bench ready for what's next?

For more information, visit orleadership.com or send us an email at craig.simpson@orleadership.com